

Jantsen Roney

IS 520

VBA Project Write-up

Executive Summary

Nu Skin Enterprises, Inc. is a publicly traded (NYSE: NUS), multi-billion dollar, direct selling and multi-level marketing (MLM) company that was founded in 1984 in Provo, UT. Nu Skin sells and “distributes more than 200 premium-quality anti-aging,”¹ beauty, and nutritional products. Since their founding in 1984, Nu Skin has grown and now operates in more than 53 international markets and employs close to 4,000 individuals.²

Nu Skin works with hundreds of thousands of distributors who market and sell their products. Nearly all of Nu Skin’s sales revenue comes from these distributors who sell and market these products directly to potential customers throughout the world.

Since Nu Skin operates in so many foreign countries, taxes can become complicated, since more than 40 separate filings must be completed globally. Furthermore, since each CFC (subsidiary of Nu Skin operating in a foreign country) is a different size and utilizes different accounts, importing the financials to be used in preparing the US tax returns can be very difficult.

I built a tool that greatly simplifies the process of importing the financial information so that it can be summarized and adjusted for the tax forms. The biggest problem with importing data is that when one or two accounts are added in a given year, the links to the cells in the financials will all be displaced by one or two rows. This results

¹ http://www.nuskin.com/content/corpcom/en_US/company/corporate_press_kit.html

² Same as above

in someone manually looking at each link to see that it is properly linked and then manually adjusting the ones that aren't correct. In essence, my tool will do all of that work for you, analyzing the accounts that had balances last year and ensuring that those accounts are linked correctly when the new financials are imported. It will also highlight the rows where new accounts were added so that a user can quickly find what accounts need to be linked. The result is that accountants will now be able to seamlessly import the financials and get to work on making tax adjustments and preparing tax forms instead of getting frustrated with Excel because of the difficulty of manually updating all of the cells.

Implementation Documentation

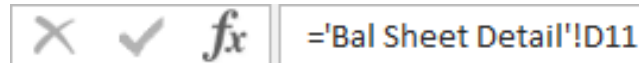
The first thing that I need to explain in order to make this project understandable, is the difference between the "Bal Sheet" tab and the "Bal Sheet Detail" tab. Without understanding the difference, this whole project will seem confusing and pointless.

The Bal Sheet Detail tab is the balance sheet for a CFC (subsidiary of Nu Skin operating in a foreign country) for a given year. Every year, each CFC sends the Bal Sheet Detail as part of their financial reports to Nu Skin headquarters in Provo. Accountants like to be able to trace everything, in order to show that the information reported on tax forms is correct. Therefore, nothing is changed on the Bal Sheet Detail tab after it is sent from each foreign entity. All that is done with it, is that it is copied from the Workbook containing all of the financials, and pasted into the Workbook that is used for all of the tax adjustments.

	A	B	C	D	E
1	Nu Skin Tahiti				
2	Balance Sheet - Detailed				
3	As of 1943			1943	
4					
5		Acct		Local	As a %
6	Account Description	Code		Currency	of Total
7					
8					
9	Cash	100		543,254	39.73%
10	Other Cash/Cash Equivalents (list out above if over 10% of cash)	100-149			
11	Total Cash			543,254	39.73%
12					
13					
14	Receivable from Credit Card Company	150		1,898	0.14%
15	Other Receivables/Deposits (list out above if over 10% of Accts R	150-159			
16	Total Accounts Receivable			1,898	0.14%
17					
18					
19	Nu Skin Product Inventory	160		535,581	39.17%
20	Pharmanex Product Inventory	161			
21	Big Planet Product Inventory	162			
22	Nu Skin Sales Aid Inventory	165		62,780	4.59%
23	Pharmanex Sales Aid Inventory	166			
24	Big Planet Sales Aid Inventory	167			
25	Nu Skin Starter Kit Inventory	170		2,602	0.19%
26	Pharmanex Starter Kit Inventory	171			
27	Big Planet Starter Kit Inventory	172			
28	Govex Starter Kit Inventory				
29	Inventory Reserve	175			
30	Other Inventory (list out above if over 10% of Inventory)	160-179			
31	Total Inventory			600,963	43.96%
32					
33					
34	Breakfast Rent	180		34,914	2.55%

The Bal Sheet Detail Sheet

The Bal Sheet tab (or balance sheet summary tab) then is used to make all of the necessary adjustments to the balance sheet. Links are placed in the cells on this sheet that correspond to accounts on the Bal Sheet Detail tab, like the following:

 = 'Bal Sheet Detail'!D11

Then, other columns are used to make GAAP adjustments (an Accounting thing), translate the currency into USD, and then make tax adjustments to find the taxable balances.

	A	B	C	D	E	F	G	H	I	J	K	L	M	N	O	P	Q	R	S	T	U	V	W	X
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The Bal Sheet Tab

The process that I have addressed with my sub procedure is the “importing” process where the values from the Bal Sheet detail sheet are copied and pasted into the tax adjustment workbook. Although this process seems simple enough, when new accounts are added to the Bal Sheet Detail tab (the company grows and uses more accounts), all of the links that reference cells at or below the point where the account was added are offset by a row, which in other words makes it so that all of the accounts are incorrectly linked and, in the past, had to be manually changed.

In order to make this as easy to follow as possible, I will explain my code in the order that it runs, addressing each subsidiary procedure separately.

For my solution, I used one main sub procedure (ImportFinancials) that calls many private functions that are each used to help solve the problem. The names of those procedures, in the order that they are used, are the following (top to bottom, left to right):

- accountSaver
- accountChecker
- ignoreThese
- getFile
- accountChecker
- formulaFixer
- ignoreAccounts
- deleteTemp
- stillYellow

accountSaver

The accountSaver function is the first procedure that is called from the main procedure (ImportFinancials) after turning off screen updating. The goal of this procedure is to keep track of all of the accounts that were used in the balance sheet summary tab last year. First, a new worksheet is added to the workpapers (the name that we will use for the workbook that houses the Bal Sheet and Bal Sheet Detail tabs) and is named “Temp”. A rather complicated For loop is used to move through all of the accounts on the Bal Sheet summary tab. Using a series of If statements, the procedure checks whether an account formula contains “SUM” (meaning that we are summing the accounts on this tab and that we aren’t looking for a cell on the Bal Sheet Detail tab), whether there are “+” signs (meaning that two cells on the Bal Sheet Detail tab are summed and summarized in one account on the summary sheet), and whether the balance is non-zero.

For those accounts that “pass” those conditions, the account name (shown on the Bal Sheet Detail tab), and the account rows (from both the summary and detail tabs) are recorded on the “Temp” worksheet. The loop is robust enough that it can handle multiple accounts from the detail tab summarized in one account on the balance sheet summary tab.

It also records all of the account information without leaving any row gaps. After this procedure has run, the “Temp” worksheet will look like the picture on the right.

accountChecker

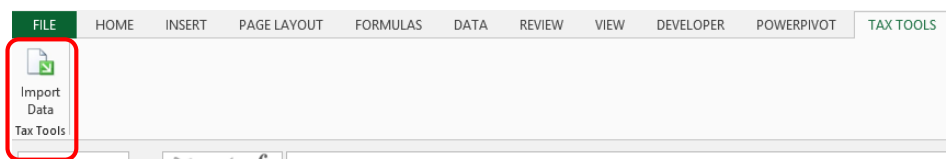
The accountChecker is run two times as part of the process.

	A	B	C	D	E	F
1		Summary	Expected	Found	Changed	Addresses
2	Total Cash	8	11			
3	Total Accounts Receivable	10	16			
4	Nu Skin Product Inventory	11	19			
5	Pharmanex Product Inventory	11	20			
6	Nu Skin Sales Aid Inventory	12	22			
7	Pharmanex Sales Aid Inventory	12	23			
8	Nu Skin Starter Kit Inventory	13	25			
9	Pharmanex Starter Kit Inventory	13	26			
10	Prepaid Rent	18	33			
11	Prepaid Insurance	19	34			
12	Other Prepayments (list out above if over 10% of Prepays)	23	38			
13	Prepaid Duty and Freight	27	45			
14	Fixed Assets - Furniture and Equipment	37	80			
15	Fixed Assets - Leasehold Improvements	38	81			
16	Fixed Assets - Computers and Software	39	82			
17	Fixed Assets - Scanner	41	83			
18	Accumulated Depreciation	43	85			
19	Accrued Commissions - Local	83	123			
20	Advances Received from Distributors	84	124			
21	Total Intercompany Payable	85	150			
22	Capital Stock	100	163			
23	Retained Earnings	102	167			
24	Current Earnings	103	168			
25						
26						
27						
28						

The first time that it runs, it is used to analyze the accounts that were used last year on the Bal Sheet Detail tab. We already populated a list of accounts that were used and linked to the summary tab using the accountSaver procedure. Now however, we are checking to find the other accounts on the Bal Sheet Detail tab that had balances, but which weren’t referenced by any cells on the Bal Sheet summary tab. For example, Cash and Total Cash are listed on the Bal Sheet Detail tab, but only Total Cash was referenced to the Cash account on the Bal Sheet summary tab. The problem is that there are duplicate accounts on the detail tab that shouldn’t be linked to the summary tab.

The accountChecker procedure starts off by highlighting all of the accounts on the Bal Sheet Detail tab. Then two For loops are used to cycle through all of the accounts. The first loop looks for accounts that had a balance of either 0 or a zero-length string. All of these accounts can then be unhighlighted. The next loop looks through the remaining highlighted cells to find the accounts that we recorded on the “Temp” worksheet. We are then left with a bunch of highlighted cells that we can ignore when we import this year’s financials (because to this point, we haven’t imported the new financials and we are

looking at last year's accounts). When this procedure has finished, the Bal Sheet Detail tab will look something like the picture below. You can also see the ribbon button I made.



The screenshot shows the Excel ribbon with the 'Tax Tools' group. The 'Import Data' button is highlighted with a red box. Below the ribbon, the 'Total Accounts Receivable' worksheet is visible, showing a detailed balance sheet for 2012 and 2011. The table includes columns for Account Description, Acct Code, Local Currency, and As a % of Total. The data is organized into sections for Cash, Receivables, Inventory, and Prepaid Assets.

Account Description	Acct Code	2012 Local Currency	2012 As a % of Total	2011 Local Currency	2011 As a % of Total	Current vs Prior Local Currency Variance	% Variance
Cash	100	1,652,433	33.70%	1,136,237	27.35%	516,195	45.43%
Other Cash/Cash Equivalents (list out above if over 10% of cash)	100-149						
Total Cash		1,652,433	33.70%	1,136,237	27.35%	516,195	45.43%
Receivable from Credit Card Company	150	51,952	1.06%	22,842	0.55%	29,109	127.44%
Other Receivables/Deposits (list out above if over 10% of Accts R)	150-159	435,837	8.83%	363,606	8.75%	72,230	19.83%
Total Accounts Receivable		487,889	9.95%	386,443	9.30%	101,446	26.23%
Inventory							
Ne Skin Product Inventory	160	1,638,261	33.41%	1,486,000	35.76%	152,261	10.25%
Pharmax Product Inventory	161	315,535	6.39%	311,430	7.50%	4,105	0.66%
Big Planet Product Inventory	162						
Ne Skin Sales Aid Inventory	165	130,609	2.67%	149,256	3.57%	(18,647)	-11.77%
Pharmax Sales Aid Inventory	166	61,587	1.26%	86,865	2.09%	(25,278)	-29.20%
Big Planet Sales Aid Inventory	167						
Ne Skin Starter Kit Inventory	170						
Pharmax Starter Kit Inventory	171						
Big Planet Starter Kit Inventory	172						
Inventory Reserves	175						
Other Inventory (list out above if over 10% of Inventory)	160-179						
Total Inventory		2,144,132	43.73%	2,032,734	46.92%	111,398	5.46%
Prepaid Rent	180	59,239	1.21%	6,061	0.15%	53,178	877.40%
Prepaid Insurance	182	400	0.01%	800	0.02%	(400)	-50.00%
Prepaid VAT	184						
Deferred Tax Payment	185						
Cash Advances	186						
Other Prepayments (list out above if over 10% of Prepaids)	180-189						
- Prepaid for certification							
- Prepaid local suppliers		133,739	2.73%	57,287	1.36%	76,452	133.56%
- Payroll taxes							
Other Current Assets (list out above if over 10% of Prepaids)	200-215						
Refundable Rental Deposits - Current/Short Term	210	61,795	1.28%	61,751	1.43%	44.4	0.07%
Accrued Interest Income	212						
Prepaid Duty and Freight	215	280	0.01%	4,242	0.10%	(3,962)	-93.33%
Total Prepaid Assets		261,519	5.33%	130,141	3.13%	131,378	100.35%

ignoreThese

The ignoreThese procedure picks up where the accountChecker procedure left off.

We now have a bunch of highlighted accounts on the Bal Sheet Detail tab. Now, in order to

keep track of these accounts, so that we can

ignore them later (kind of sounds like an

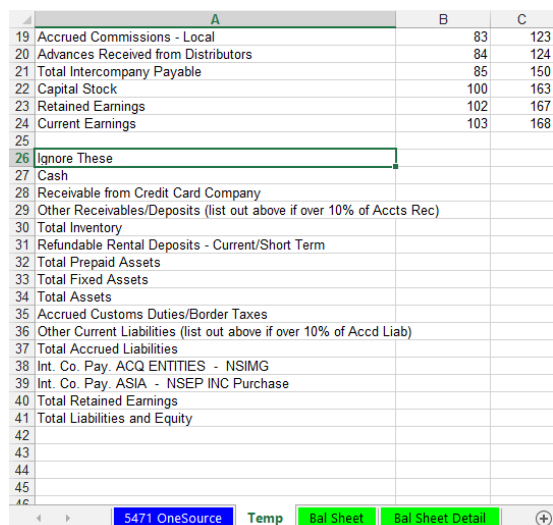
oxymoron doesn't it?) the ignoreThese procedure

records the names of all of these accounts on the

Temp tab. When it is done running, none of the

accounts on the Bal Sheet Detail tab will be

highlighted and all of the names will be recorded



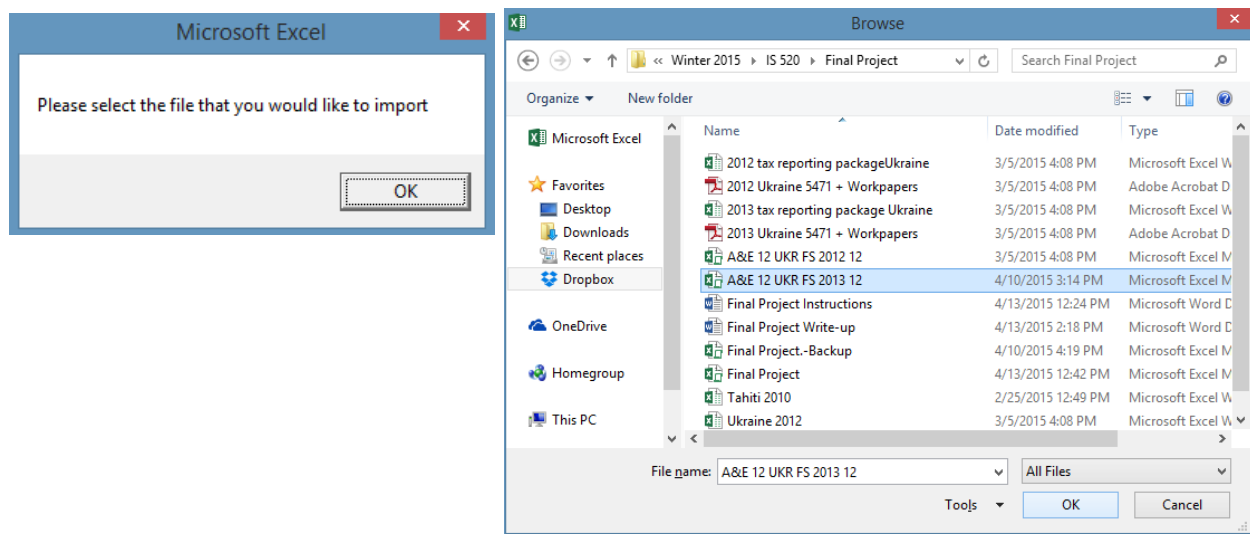
The screenshot shows the 'Bal Sheet Detail' tab with a list of accounts. The 'Ignore These' button is highlighted. The table includes columns for Account Description, Local Currency, and As a % of Total. The data is organized into sections for Accrued Commissions, Advances Received, Total Intercompany Payable, Capital Stock, Retained Earnings, Current Earnings, Cash, Receivable from Credit Card Company, Other Receivables/Deposits, Total Inventory, Refundable Rental Deposits, Total Prepaid Assets, Total Fixed Assets, Total Assets, Accrued Customs Duties/Border Taxes, Other Current Liabilities, Total Accrued Liabilities, Int. Co. Pay. ACQ ENTITIES, Int. Co. Pay. ASIA, Total Retained Earnings, Total Liabilities and Equity, and Total Assets.

Account Description	Local Currency	As a % of Total
Accrued Commissions - Local	83	123
Advances Received from Distributors	84	124
Total Intercompany Payable	85	150
Capital Stock	100	163
Retained Earnings	102	167
Current Earnings	103	168
Cash		
Receivable from Credit Card Company		
Other Receivables/Deposits (list out above if over 10% of Accts Rec)		
Total Inventory		
Refundable Rental Deposits - Current/Short Term		
Total Prepaid Assets		
Total Fixed Assets		
Total Assets		
Accrued Customs Duties/Border Taxes		
Other Current Liabilities (list out above if over 10% of Acctd Liab)		
Total Accrued Liabilities		
Int. Co. Pay. ACQ ENTITIES - NSIMG		
Int. Co. Pay. ASIA - NSEP INC Purchase		
Total Retained Earnings		
Total Liabilities and Equity		

on the Temp worksheet under the descriptive heading “Ignore These” so that it will look like the picture above.

getFile

Now we are finally ready to import the new financials, namely the balance sheet detail. First, a message box is displayed, prompting the user to select the Excel file that they would like to import, followed by a dialog box where the user will select the file.



After the user selects the file, it is opened, the Bal Sheet Detail tab (financials workbook) is activated, and all of the values are selected, copied, and then pasted onto the Bal Sheet Detail tab in the workpapers. This may be a good time to mention again that screen updating is disabled for basically the entire procedure so that the user only sees the message box and dialog box.

accountChecker

The accountChecker procedure now runs for the second time. This time though, it is dealing with the new financials which have just been imported. Again, all of the accounts on the balance sheet detail tab are highlighted yellow. Then the procedure checks for

accounts with no balance and unhighlights those. It then takes the list of accounts that has been made on the “Temp” sheet and loops through the balance sheet detail tab to unhighlight those as well.

As it does this, it checks to see if the row where the account was found is the same as it was on last year’s Bal Sheet Detail. If so, the procedure continues running to find the other accounts. If the account is on a different row than last year though, the formulaFixer procedure is called.

The formulaFixer procedure is used to find the cell address of the account on this year’s Bal Sheet Detail. If an account was found on a different row than the year before, the procedure looks for it on the Bal Sheet Detail tab and then stores the address on the “Temp” worksheet.

The accountChecker procedure then continues to run in its loop and fixes the formula of the cells on the Bal Sheet tab by removing the old cell reference (while keeping the reference to the Bal Sheet Detail tab) and concatenating on the new cell address. After this procedure has finished

running, all of the accounts that were used last year should be properly linked on the Bal Sheet tab and the “Temp” worksheet should look like the picture to the right (notice the cell references in column E).

	A	B	C	D	E
1		Summary Row	Expected	Found	Changed Address
2	Total Cash	8	11	11	
3	Total Accounts Receivable	10	16	16	
4	Nu Skin Product Inventory	11	19	19	
5	Pharmanex Product Inventory	11	20	20	
6	Nu Skin Sales Aid Inventory	12	22	22	
7	Pharmanex Sales Aid Inventory	12	23	23	
8	Nu Skin Starter Kit Inventory	13	25	25	
9	Pharmanex Starter Kit Inventory	13	26	26	
10	Prepaid Rent	18	34	33	SD\$33
11	Prepaid Insurance	19	35	34	SD\$34
12	Other Prepayments (list out above if over 10% of Prepays)	23	39	38	SD\$38
13	Prepaid Duty and Freight	27	46	45	SD\$45
14	Fixed Assets - Furniture and Equipment	37	81	80	SD\$80
15	Fixed Assets - Leasehold Improvements	38	82	81	SD\$81
16	Fixed Assets - Computers and Software	39	83	82	SD\$82
17	Fixed Assets - Scanner	41	84	83	SD\$83
18	Accumulated Depreciation	43	86	85	SD\$85
19	Accrued Commissions - Local	83	124	123	SD\$123
20	Advances Received from Distributors	84	125	124	SD\$124
21	Total Intercompany Payable	85	151	150	SD\$150
22	Capital Stock	100	164	163	SD\$163
23	Retained Earnings	102	168	167	SD\$167
24	Current Earnings	103	169	168	SD\$168
25					
26	Ignore These				
27	Cash				
28	Payable from Credit Card Company				

ignoreAccounts

Next, the ignoreAccounts procedure is called. It loops through the new financials and unhighlights all of the account names that were found and added to the “ignore” list on the “Temp” worksheet. As a reminder, these accounts should be ignored, because nothing was linked to them last year on the Bal Sheet tab, which means that they have non-zero balances, but are likely sums of the accounts that are already linked to the Bal Sheet.

deleteTemp

The deleteTemp procedure simply displays a message box to the user, asking them if they want to delete the “Temp” sheet that was used as part of the solution, but which is no longer needed. If the user clicks “Yes”, the “Temp” sheet is deleted. If the user clicks “No”, the “Temp” sheet is not deleted and the data is formatted into tables so that it looks much nicer, which you can see in the picture below.

	A	B	C	D	E
1	Account Name	Summary Row	Expected	Found	Changed Addresses
2	Total Cash	8	11	11	
3	Total Accounts Receivable	10	16	16	
4	Nu Skin Product Inventory	11	19	19	
5	Pharmanex Product Inventory	11	20	20	
6	Nu Skin Sales Aid Inventory	12	22	22	
7	Pharmanex Sales Aid Inventory	12	23	23	
8	Nu Skin Starter Kit Inventory	13	25	25	
9	Pharmanex Starter Kit Inventory	13	26	26	
10	Prepaid Rent	18	33	34	SD\$34
11	Prepaid Insurance	19	34	35	SD\$35
12	Other Prepayments (list out above if over 10% of Prepays)	23	38	39	SD\$39
13	Prepaid Duty and Freight	27	45	46	SD\$46
14	Fixed Assets - Furniture and Equipment	37	80	81	SD\$81
15	Fixed Assets - Leasehold Improvements	38	81	82	SD\$82
16	Fixed Assets - Computers and Software	39	82	83	SD\$83
17	Fixed Assets - Scanner	41	83	84	SD\$84
18	Accumulated Depreciation	43	85	86	SD\$86
19	Accrued Commissions - Local	83	123	124	SD\$124
20	Advances Received from Distributors	84	124	125	SD\$125
21	Total Intercompany Payable	85	150	151	SD\$151
22	Capital Stock	100	163	164	SD\$164
23	Retained Earnings	102	167	168	SD\$168
24	Current Earnings	103	168	169	SD\$169
25					
26	Ignore These				
27	Cash				
28	Receivable from Credit Card Company				

5471 OneSourceTempBal SheetBal Sheet Detail

stillYellow

The last procedure that runs is stillYellow. It just checks to see if any account names are still highlighted yellow on the Bal Sheet Detail tab. If so, a message box is displayed, letting the user know that one or more accounts were added. It would be very, very difficult to be able to automate the classifying process, meaning assigning accounts from the Bal Sheet Detail tab to account on the Bal Sheet tab. But by fixing all of the other links and leaving the accounts that aren't yet linked highlighted, the accountant or user can easily locate those accounts and link them quickly. Here is what the message box looks like.



Learning and Conceptual Difficulties

I learned quite a bit through this project. One of the main things that I learned were better problem solving skills. When we did our projects in class, we always had very clear instructions of what we needed to do to solve the problem and we were often given hints about what tools we should use. On this project, however, I knew what I wanted the end result to be, but I had to think and experiment many different ways before I was actually able to solve the problem. As I went along, I was able to solve most of the problems that came up on my own.

I did encounter one conceptual difficulty that I was unable to solve on my own. When I finished the accountChecker procedure and ran it, I was hoping that I would see that none of the accounts would still be highlighted yellow. However, I instead found that there were about 10 accounts that were highlighted. These cells were highlighted because they had account balances, but they hadn't been unhighlighted by a separate algorithm because they were not referenced by any cells on the Bal Sheet tab. I was stumped and couldn't figure out how to solve the problem.

I then went and saw Professor Allen. In order to understand what the problem was, Professor Allen needed to understand the process my code went through and so it took us nearly a half-hour to find a conceptual solution to my problem. I then built the ignoreThese and ignoreAccounts procedures which eliminate the problem.

Assistance

The only assistance I received on the project was that mentioned above from Professor Allen, except of course some help online. I have commented in my code the web site sources that I used. And no, I didn't copy and paste someone else's code anywhere in my project. I used the websites for conceptual help.